AGENCY PLAN: STATEMENT OF PURPOSE, BUDGET SUMMARY AND DESCRIPTION

STATEMENT OF PURPOSE:

The Non-Departmental budget provides funds for activities, which are not the responsibility of any other single agency. Non-Departmental is also the depository agency for General Fund subsidy appropriations for enterprise activities and for a wide variety of General Fund revenues, which cannot be credited to any specific department.

AGENCY FINANCIAL SUMMARY:

| 2005-06 | | 2004-05 | 2005-06 | Increase |
|---------------------|------------------------|---------------------|------------------|------------------|
| <u>Requested</u> | | <u>Budget</u> | Recommended | (Decrease) |
| \$ 308,302,860 | City Appropriations | \$ 322,880,996 | \$ 354,726,762 | \$ 31,845,766 |
| 6,890,294 | Capital Appropriations | 7,487,400 | 6,190,000 | (1,297,400) |
| \$ 315,193,154 | Total Appropriations | \$ 330,368,396 | \$ 360,916,762 | \$ 30,548,366 |
| \$ 1,078,383,175 | City Revenues | \$ 1,308,286,472 | \$ 1,125,483,927 | \$ (182,802,545) |
| 6,890,294 | Capital Reimbursements | 7,487,400 | 6,190,000 | (1,297,400) |
| \$ 1,085,273,469 | Total Revenues | \$ 1,315,773,872 | \$ 1,131,673,927 | \$ (184,099,945) |
| \$ (770,080,315) | NETTAX COST: | \$ (985,405,476) | \$ (770,757,165) | \$ 214,648,311 |

AGENCY EMPLOYEE STATISTICS:

| 2005-06 | | 2004-05 | 04-01-05 | 2005-06 | Increase |
|------------------|------------------------|---------------|---------------|-------------|-------------|
| <u>Requested</u> | | <u>Budget</u> | <u>Actual</u> | Recommended | (Decrease) |
| <u>62</u> | City Positions | <u>52</u> | <u>44</u> | <u>38</u> | <u>(14)</u> |
| 62 | Total Positions | 52 | 44 | 38 | (14) |

ACTIVITIES IN THIS AGENCY:

| | 2004-05 | | 2005-06 | | Increase |
|---|---------------|-------------|-------------|-------------|------------------|
| | <u>Budget</u> | | Recommended | | (Decrease) |
| Non-Departmental Activities | \$ | 168,570,298 | \$ | 213,635,572 | \$ 45,065,274 |
| Board of Ethics | | 253,429 | | 233,862 | (19,567) |
| Detroit Cable Communications Commission | | 2,048,133 | | - | (2,048,133) |
| Detroit Building Authority | | 1,179,373 | | 829,404 | (349,969) |
| Office of Fiscal Operations | | 501,129 | | 322,417 | (178,712) |
| Greater Detroit Resource Recovery Authority | | 1,024,258 | | 819,804 | (204,454) |
| Office of Targeted Business Development | | 393,601 | | 310,490 | (83,111) |
| Program Management Office | | 446,342 | | 26,430,285 | 25,983,943 |
| Strategic Management Center | | 621,277 | | 900,214 | 278,937 |
| Contributions, Subsidies and Advances | | 155,330,556 | | 117,434,714 | (37,895,842) |
| Total Appropriations | \$ | 330,368,396 | \$ | 360,916,762 | \$ 30,548,366 |

NON-DEPARTMENTAL ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: NON-DEPARTMENTAL ACTIVITIES

This activity provides for the funding of assorted activities, which are not readily assignable to any operating agency. These activities include tax subsidies and advances to other City enterprises, and the Risk Management Fund insurance premium.

The revenue budget provides for the collection of funds, which are not attributable to any one operating agency. These funds include municipal income taxes, revenue sharing (State sales tax), property taxes, and wagering taxes.

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

See individual activities within this Agency.

Non - Departmental

| Public Commemorations | 2 | 004-05 edbook | 2 De | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|--|-----|------------------|---------|----------------------------------|-----|----------------------------------|--|
| Public Commemorations | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 00199 - Public Commemorations | | | | | | | |
| 350010 - Public Commemorations | 0 | \$3,000 | 0 | \$3,000 | 0 | \$3,000 | |
| APPROPRIATION TOTAL | 0 | \$3,000 | 0 | \$3,000 | 0 | \$3,000 | |
| 00204 - Organizations For Cities | | | | | | | |
| 350020 - Dues & Memberships | 0 | \$400,000 | 0 | \$400,000 | 0 | \$400,000 | |
| 350030 - Other Operations Services | 0 | \$650,000 | 0 | \$650,000 | 0 | \$650,000 | |
| APPROPRIATION TOTAL | 0 | \$1,050,000 | 0 | \$1,050,000 | 0 | \$1,050,000 | |
| 00362 - Tax Increment Districts | | | | | | | |
| 350100 - DDA Tax Increment District | 0 | \$10,081,831 | 0 | \$10,100,000 | 0 | \$14,354,183 | |
| 350110 - GM Tax Increment District | 0 | \$2,914,743 | 0 | \$2,900,000 | 0 | \$2,899,092 | |
| 350120 - Chrysler-LDFA | 0 | \$3,005,893 | 0 | \$3,006,000 | 0 | \$3,967,672 | |
| 350130 - GM Tax Increment Dist-Income Tax | 0 | \$500,000 | 0 | \$500,000 | 0 | \$500,000 | |
| 350135 - GM - TIFA Revenue Distribution | 0 | \$2,321,385 | 0 | \$4,604,475 | 0 | \$4,604,475 | |
| APPROPRIATION TOTAL | 0 | \$18,823,852 | 0 | \$21,110,475 | 0 | \$26,325,422 | |
| 00444 - Prior Year's Deficit | | | | | | | |
| 351010 - Prior Year's Deficit | 0 | \$0 | 0 | \$0 | 0 | \$67,340,013 | |
| APPROPRIATION TOTAL | 0 | \$0 | 0 | \$0 | 0 | \$67,340,013 | |
| 00551 - Prisoner Care | | | | | | | |
| 350160 - Prisoner Care | 0 | \$400,000 | 0 | \$400,000 | 0 | \$400,000 | |
| APPROPRIATION TOTAL | 0 | \$400,000 | 0 | \$400,000 | 0 | \$400,000 | |
| 00636 - Distributed State Aid - LTGO - 1989A | | | | | | | |
| 350180 - Dist State Aid 1989 Chrysler | 0 | \$13,555,390 | 0 | \$13,558,390 | 0 | \$13,558,390 | |
| APPROPRIATION TOTAL | 0 | \$13,555,390 | 0 | \$13,558,390 | 0 | \$13,558,390 | |
| 00650 - General Bond Fund Investment Earning | | | | | | | |
| 351330 - GO Bond Fund Investment Earn | 0 | \$862,000 | 0 | \$0 | 0 | \$1,190,000 | |
| APPROPRIATION TOTAL | 0 | \$862,000 | 0 | \$0 | 0 | \$1,190,000 | |
| 00664 - City-County Building Rent and Rehabilitation | - | | | | | | |
| 350200 - City-County Bldg. Rent & Rehab | 0 | \$0 | 0 | \$0 | 0 | \$38,112 | |
| APPROPRIATION TOTAL | 0 | \$0 | 0 | \$0 | 0 | \$38,112 | |

Non - Departmental

| D.D.A. SBT-Inventory Reim | | 004-05 edbook | 2 De | , 2005-06 ept Final equest | N | 005-06 layor's dget Rec |
|--|-----|-------------------|---------|-------------------------------------|-----|-------------------------------|
| Downtown Development Auth SBT - Inv | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT |
| APPROPRIATION ORGANIZATION | | | | | | |
| 00780 - Downtown Development Auth SBT - Invento | | | | | | |
| 350210 - D.D.A. SBT-Inventory Reim | 0 | \$60,323 | 0 | \$60,323 | 0 | \$59,778 |
| APPROPRIATION TOTAL | 0 | \$60,323 | 0 | \$60,323 | 0 | \$59,778 |
| 00852 - Claims Fund(Insurance Premium) 350220 - Claims Fund (Insurance Premium) | 0 | \$50,362,679 | 0 | \$71,389,421 | 0 | \$56,672,297 |
| APPROPRIATION TOTAL | 0 | \$50,362,679 | 0 | \$71,389,421 | 0 | \$56,672,297 |
| 00992 - Capital Improvement Bonds - DIA | 0 | PE 12E 100 | 0 | \$5,400,204 | 0 | ¢4 900 000 |
| 351180 - DIA Improvements | | \$5,125,400 | | \$5,100,294 | | \$4,800,000 |
| APPROPRIATION TOTAL | 0 | \$5,125,400 | 0 | \$5,100,294 | 0 | \$4,800,000 |
| 00993 - Downtown Development Authority Bonds 19 351060 - DDA Bonds 1997 | 0 | \$1,414,200 | 0 | \$1,414,868 | 0 | \$1,414,868 |
| APPROPRIATION TOTAL | 0 | \$1,414,200 | 0 | \$1,414,868 | 0 | \$1,414,868 |
| 00995 - DRMS | | | | | | |
| 351070 - DRMS Operations | 6 | \$2,938,322 | 6 | \$8,660,546 | 0 | (\$0) |
| APPROPRIATION TOTAL | 6 | \$2,938,322 | 6 | \$8,660,546 | 0 | (\$0) |
| 04739 - General Revenue - Non-Departmental | | | | | | |
| 350350 - Property Tax Collections | 0 | \$4,702,775 | 0 | \$4,800,000 | 0 | \$0 |
| 350620 - City Income Tax Collections | 0 | \$150,000 | 0 | \$150,000 | 0 | \$150,000 |
| APPROPRIATION TOTAL | 0 | \$4,852,775 | 0 | \$4,950,000 | 0 | \$150,000 |
| 10592 - Drain Fee - Oakland County | | | | | | |
| 351045 - Drain Fee - Oakland County | 0 | \$8,000 | 0 | \$34,692 | 0 | \$34,692 |
| APPROPRIATION TOTAL | 0 | \$8,000 | 0 | \$34,692 | 0 | \$34,692 |
| 10633 - Internal Service Fund - Vehicles | | | | | | |
| 350078 - Internal Service Fund - Vehicles | | \$48,787,894 | 0 | \$20,299,500 | 0 | \$20,299,500 |
| APPROPRIATION TOTAL | 0 | \$48,787,894 | 0 | \$20,299,500 | 0 | \$20,299,500 |
| 10634 - City Vehicles - Lease/Purchase 350075 - City Vehicles - Lease/Purchase | 0 | \$20,326,463 | 0 | \$20,299,500 | 0 | \$20,299,500 |
| APPROPRIATION TOTAL | 0 | \$20,326,463 | 0 | \$20,299,500 | 0 | \$20,299,500 |

Non - Departmental

| Bldgs and Safety Engineering Operations | | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|--|-----|--------------------|----------|----------------------------------|-----|----------------------------------|--|
| Tax Support - Bldgs and Safety Enginee | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 10828 - Tax Support - Bldgs and Safety Engineering | | | | | | | |
| 350175 - Bldgs and Safety Engineering Operation | 0 | \$0 | 0 | \$0 | 0 | \$0 | |
| APPROPRIATION TOTAL | 0 | \$0 | 0 | \$0 | 0 | \$0 | |
| ACTIVITY TOTAL | 6 | \$168,570,298 | <u> </u> | \$168,331,009 | | \$213,635,572 | |

| | 2004-05 Redbook | 2005-06 Dept Final | 2005-06 Mayor's | |
|-------------------------------|--------------------|-----------------------|--------------------|--|
| | | Request | Budget Rec | |
| AC0535 - Non-Departmental | | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 343,126 | 349,642 | (0) | |
| EMPBENESL - Employee Benefi | 223,580 | 248,127 | 0 | |
| PROFSVCSL - Professional/Con | 1,860,323 | 1,004,643 | 2,559,778 | |
| OPERSUPSL - Operating Supplie | 20,000 | 20,000 | 0 | |
| OPERSVCSL - Operating Service | 49,188,616 | 51,916,938 | 38,288,112 | |
| CAPEQUPSL - Capital Equipmer | 33,461,431 | 5,000,000 | 4,700,000 | |
| OTHEXPSSL - Other Expenses | 24,763,027 | 26,238,461 | 95,143,127 | |
| FIXEDCHGSL - Fixed Charges | 58,710,195 | 83,553,198 | 72,944,555 | |
| A35000 - Non-Departmental | 168,570,298 | 168,331,009 | 213,635,572 | |
| AC0535 - Non-Departmental | 168,570,298 | 168,331,009 | 213,635,572 | |
| Grand Total | 168,570,298 | 168,331,009 | 213,635,572 | |

BOARD OF ETHICS ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: BOARD OF ETHICS

The Board of Ethics investigates and resolves complaints regarding alleged violations of the Ethics Ordinance by public servants and to issue advisory opinions regarding the meaning and application of provisions of the Charter, City ordinances or other laws or regulations establishing standards of conduct for public servants. Advisory opinions shall be rendered upon written request by a public servant. Advisory opinions shall be published by the Board annually in a report to the Mayor and City Council. The Board is charged with monitoring and recommending improvements in the disclosure requirements, and in the standards of conduct under the Ethics Ordinance, in order "to promote an ethical environment within City government, and to ensure the ethical behavior of public servants." All meetings of the Board shall be open to the public; unless an individual involved in the matter to be addressed requests in writing that the meeting be closed; or unless otherwise provided by ordinance or by statute.

GOALS:

- 1. Receive and respond to inquiries, complaints and requests for advisory opinions.
- 2. Conduct investigations related to conduct of elective officers, appointees and employees.
- 3. Conduct hearings where warranted regarding complaints.
- 4. Issue advisory opinions within the time prescribed by the Ethics Ordinance.
- 5. Publish an annual report.
- 6. Develop educational and training programs for public servants.
- 7. Perform other functions essential to ensure the integrity of City government.

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

- Develop material and information to increase employee and general public awareness of the Ethics Ordinance and its requirements.
 - Web Page Development
 - Creation and distribution of a brochure
- Meet with community groups as requested to educate the public about the existence of the Ordinance and its importance in promoting an ethical environment in City government.
- Develop and conduct employee education programs regarding the establishment of the Board of Ethics, standards of conduct, complaints and resolution procedures.

PLANNING FOR THE FUTURE FOR FY 2005-06, FY 2006-07 and BEYOND:

Continue to review the current Ethics Ordinance in order to make recommendations for improvement.

BOARD OF ETHICS MEASURES AND TARGETS

| Type of Performance Measure: List of Measures | 2002-03 Actual | 2003-04 Actual | 2004-05 Projection | 2005-06 Target |
|---|-------------------|-------------------|-----------------------|-------------------|
| Inputs: Resources Allocated or Service Demands Made | | | | |
| Number of inquiries received | N/A | 10 | 5-10 | 5-10 |
| Outputs: Units of Activity directed toward Goals | | | | |
| Number of training programs conducted. | N/A | 7 | 7 | 7 |
| Efficiency: Program Costs related to Units of Activity | | | | |
| Percentage of inquires responded to | N/A | 100% | 100% | 100% |
| Percentage of investigations completed | N/A | 100% | 100% | 100% |
| Percentage of Advisory Opinions completed. | 100% | 100% | 100% | 100% |
| Number of matters concluded within time prescribed by Ordinance | 1 | 10 | 5-10 | 5-10 |
| Activity Costs | \$2,484 | \$129,749 | \$253,429 | \$233,862 |

Non - Departmental

| Board of Ethics | _ | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|-------------------------------|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Board of Ethics | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 10397 - Board of Ethics | | | | | | | |
| 350165 - Board of Ethics | 2 | \$253,429 | 2 | \$306,817 | 2 | \$233,862 | |
| APPROPRIATION TOTAL | 2 | \$253,429 | 2 | \$306,817 | 2 | \$233,862 | |
| ACTIVITY TOTAL | 2 | \$253,429 | 2 | \$306,817 | 2 | \$233,862 | |

| | 2004-05 Redbook | 2005-06 Dept Final | 2005-06 Mayor's | |
|-------------------------------|--------------------|-----------------------|--------------------|---|
| | | Request | Budget Rec | |
| AC0835 - Board of Ethics | | | | _ |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 125,080 | 145,357 | 110,616 | |
| EMPBENESL - Employee Benefi | 80,811 | 101,722 | 66,278 | |
| OPERSUPSL - Operating Supplic | 2,500 | 5,000 | 5,000 | |
| OPERSVCSL - Operating Service | 28,747 | 29,968 | 29,968 | |
| OTHEXPSSL - Other Expenses | 16,291 | 24,770 | 22,000 | |
| A35000 - Non-Departmental | 253,429 | 306,817 | 233,862 | |
| AC0835 - Board of Ethics | 253,429 | 306,817 | 233,862 | |
| Grand Total | 253,429 | 306,817 | 233,862 | |

DETROIT BUILDING AUTHORITY ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: DETROIT BUILDING AUTHORITY'S

The Detroit Building Authority (DBA) enhances City Department's delivery of world-class service by administering and expediting their Capital Improvement Projects. The Detroit Building Authority is primarily responsible for administering capital projects from start to completion in accordance with the Mayor's strategic priorities. Critical functions include encumbering funds through contracts of lease: distributing bid documents and request for proposals; issuing contract awards; securing Human Rights clearances; advising contractors of the new Executive Orders 2003-3, 2003-4 and 2003-5 requirements; preparation and execution of all contract documents; review and approval of contract invoices; actual payment to vendors; monitoring design development and construction for each capital project managed by the DBA. Funds are made available from the individual department's capital improvement budgets as a result of bond sales, capital grants or general funds.

GOALS:

- 1. Improve public health through development of City facilities to create a healthier environment for employees and citizens.
- 2. Comply with ADA requirements for City departments/citizens
- 3. Decrease labor disputes by reviewing all DBA construction contracts and advise departments of potential labor conflicts.
- 4. Manage construction of new and renovated City facilities.

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

Develop a DBA pilot program utilizing nationally recognized guidelines to maintain facilities as a capital asset. This methodology, known as "Facilities Asset Management," established a systematic process for maintaining, upgrading and operating facilities, starting in January 2005. Manage construction of new and renovated facilities - Police precincts, Fire stations, Recreation centers, Health & Wellness Promotion facilities.

PLANNING FOR THE FUTURE FOR FY 2005-06, FY 2006-07 and BEYOND:

The Detroit Building Authority can expect a steady volume of work in the next fiscal year and beyond. With the recent bond approvals supporting the Police, Fire, and Recreation departments, critical projects can begin to move forward that support the Mayor's strategic priorities. Also, with the increase in housing and neighborhood development, including new restaurants, the demand for additional City services has already increased.

DETROIT BUILDING AUTHORITY MEASURES AND TARGETS

| Type of Performance Measure: | 2002-03 | 2003-04 | 2004-05 | 2005-06 |
|--|-------------|-----------|-------------|-----------|
| List of Measures | Actual | Actual | Projection | Target |
| Outputs: Units of Activity directed toward Goals | | | | |
| Percent completion of facilities projects | N/A | N/A | 75% | 100% |
| Percent in ADA compliance | N/A | N/A | 100% | 100% |
| Percent of dollars awarded to Detroit-based, Detroit | | | | |
| headquartered business | N/A | N/A | 90% | 95% |
| Efficiency: Program Costs related to Units of Activity | | | | |
| Percent of DBA projects using new guidelines | N/A | N/A | N/A | 50% |
| Percent of construction contracts reviewed for labor | | | | |
| conflicts | N/A | N/A | 100% | 100% |
| Activity Costs | \$1,105,377 | \$748,124 | \$1,174,373 | \$829,404 |

Non - Departmental

| Detroit Building Authority | | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|---|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Detroit Building Authority | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 00277 - Detroit Building Authority | | | | | | | |
| 350310 - Detroit Building Authority | 9 | \$1,042,957 | 9 | \$1,074,507 | 9 | \$829,404 | |
| APPROPRIATION TOTAL | 9 | \$1,042,957 | 9 | \$1,074,507 | 9 | \$829,404 | |
| 00279 - Special Commercial Area Maintenance Pro | | | | | | | |
| 350320 - Special Area Maintenance Program | 0 | \$136,416 | 0 | \$0 | 0 | \$0 | |
| APPROPRIATION TOTAL | 0 | \$136,416 | 0 | \$0 | 0 | \$0 | |
| ACTIVITY TOTAL | 9 | \$1,179,373 | 9 | \$1,074,507 | 9 | \$829,404 | |

| | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|-------------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC1535 - Detroit Building Authority | | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 600,121 | 600,549 | 485,288 | |
| EMPBENESL - Employee Benefit | 392,836 | 423,958 | 294,116 | |
| PROFSVCSL - Professional/Con | 136,416 | 0 | 0 | |
| OPERSVCSL - Operating Service | 50,000 | 50,000 | 50,000 | |
| A35000 - Non-Departmental | 1,179,373 | 1,074,507 | 829,404 | |
| AC1535 - Detroit Building Authority | 1,179,373 | 1,074,507 | 829,404 | |
| Grand Total | 1,179,373 | 1,074,507 | 829,404 | |

OFFICE OF FISCAL OPERATIONS ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: OFFICE OF FISCAL OPERATIONS

The Office of Fiscal Operations (OFO), formerly the Office of Grants Acquisition, is an operating unit within the Strategic Management Center responsible for performing two key functions: enhancing Citywide revenue and reducing costs. The OFO will take advantage of external resources by identifying and aggressively pursuing grant funding opportunities and will encourage program innovation in City service delivery. The OFO will develop relationships with potential funders; expedite grant applications through the City's management system; identify creative, new programming that can be supported by grant funding; and coordinate and leverage a myriad of programs across City departments and agencies. Additionally, the OFO will work with the Mayor's Office and federal and state lobbyists to increase appropriations for the City of Detroit. The OFO will continue to work together with the Citywide Grants Committee, which consists of City departments seeking federal, state, and private funding, and the Finance Department's Grants Management Unit.

The second major function of the OFO is to work with City departments and agencies to reduce costs and inefficiencies. The OFO will use a number of methodologies including activity-based cost management, shared services modeling, performance-based budgeting, and "lean" accounting to facilitate the overall reduction in cost of City services. The OFO will also identify shared services opportunities in which several departments and agencies can capitalize on improved operations. Additionally, the OFO will identify governmental best practices across the country and work with departments to implement these cutting-edge practices.

GOALS:

- 1. Coordinate requests for grant funding with City departments and agencies
- 2. Identify creative and innovative program opportunities to improve City services
- 3. Leverage local dollars with additional grants from federal, state, foundations and private organizations.
- 4. Use activity-based cost management methods in facilitating departments achieving the desired cost savings.
- 5. Pursue shared services solutions to non-core activities with the purpose of reducing internal costs.
- 6. Develop performance-based budgets to facilitate long-term improvement initiatives within the City.
- Utilize analytical performance management criteria in identifying future initiatives that are congruent with the Mayor's strategic priorities.

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

- Improve the coordination of grant seeking, management, and reporting activities on a citywide basis.
- Work with City agencies to design innovative and creative programs that improve the quality of life of Detroit residents while ensuring that the federal and state governments, corporate, higher education, and private foundation communities support and play active roles in the revitalization of the city.
- Work with the City agencies and, Finance Department Grants Management Unit to ensure effective utilization of all federal, state, foundation, and corporate grants awarded or allocated to the City of Detroit, the amount spent, the unexpended amount, and potential grant programs that need to be put on a "fast-track."
- Implement activity-based costing and performance based budgeting systems in key operating departments.
- Establish a centralized security unit that provides an improved level of services to City departments and agencies.

PLANNING FOR THE FUTURE FOR FY 2005-06, 2006-07 and BEYOND:

- Develop an annual grant planning process and a three-year strategic plan.
- Continue developing and monitoring executive-level grant revenues and expenditures reports to ensure all grant dollars awarded to the City are expended appropriately.
- Develop strategic alliances with nonprofit organizations, educational institutions, and the corporate community to identify additional grant dollars for the City of Detroit.
- Implement an annual business planning process for City departments that is congruent with the City's annual budget cycle.
- Determine the feasibility of a Citywide supply chained management logistics, warehousing, and distribution system.

OFFICE OF FISCAL OPERATIONS MEASURES AND TARGETS

| Goals: Measures | 2002-03 Actual | 2003-04 Actual | 2004-05 Projection | 2005-06 Target |
|--|-------------------|-------------------|-----------------------|-------------------|
| Outputs: Units of Activity directed toward Goals | | | | |
| Number of front-line departments assisted in identifying | | | | |
| inefficient activities | N/A | N/A | 3 | 6 |
| Number of departments assessed for shared services | N/A | N/A | 6 | 6 |
| Number of shared services business practices designed | N/A | N/A | 2 | 4 |
| Number of city program recipients | N/A | N/A | 0 | N.A |
| Use of performance management criteria on major City | | | | |
| initiatives | N/A | N/A | 0 | 3 |
| Activity Costs | N/A | \$107,558 | \$501,129 | \$322,417 |

Non-Departmental

| Office of Fiscal Operations | _ | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|--------------------------------------|-----|--------------------|-----|----------------------------------|---|----------------------------------|--|
| Office of Fiscal Operations | FTE | AMOUNT | FTE | FTE AMOUNT | | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | - | | |
| 11176 - Office of Fiscal Operations | | | | | | | |
| 351063 - Office of Fiscal Operations | 4 | \$501,129 | 4 | \$586,075 | 3 | \$322,417 | |
| APPROPRIATION TOTAL | 4 | \$501,129 | 4 | \$586,075 | 3 | \$322,417 | |
| ACTIVITY TOTAL | 4 | \$501,129 | 4 | \$586,075 | 3 | \$322,417 | |

| | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|--------------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC0935 - Office of Fiscal Operations | | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 290,592 | 333,397 | 192,546 | |
| EMPBENESL - Employee Benefi | 188,237 | 233,378 | 115,371 | |
| OPERSUPSL - Operating Supplie | 4,500 | 1,500 | 1,500 | |
| OPERSVCSL - Operating Service | 11,800 | 15,800 | 11,000 | |
| OTHEXPSSL - Other Expenses | 6,000 | 2,000 | 2,000 | |
| A35000 - Non-Departmental | 501,129 | 586,075 | 322,417 | |
| AC0935 - Office of Fiscal Operations | 501,129 | 586,075 | 322,417 | |
| Grand Total | 501,129 | 586,075 | 322,417 | |

GREATER DETROIT RESOURCE RECOVERY AUTHORITY ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: GREATER DETROIT RESOURCE RECOVERY AUTHORITY

The Greater Detroit Resource Recovery Authority provides efficient, environmentally responsible waste disposal service(s) to the residential, commercial and industrial sectors of Detroit. This includes the acquisition, construction, improvement, enlargement, extension and operation of solid waste disposal facilities. The Authority's activities encompass one or more parts of a total waste management system (post collection) including transportation, recoverable materials marketing (recycling), generation and sale of waste derived fuel energy products (steam and electricity), and disposal. The Authority is a component unit, and is legally separate from the City of Detroit.

GOALS:

- 1. Increase the quantity and quality of the Facility's waste supply through economies of scale operation.
- 2. Increase efficiencies in our energy production and financial processes through improved collections and new revenue sources.
- 3. Minimize environmental impacts of Authority's waste management activities through proactive environmental quality initiatives and maintaining emission standards from our current state-of-the-art air pollution control system.
- Maximize utilization of progressive management techniques and technology in performance of Authority business.
- 5. Improve efficiency and effectiveness in customer service delivery.

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

Expand our ongoing Chene-Ferry Recycling Program through the inclusion of our Electronic Waste (E-Waste) program that meets the standards of the Department of Environmental Quality, through a collaborative effort with Goodwill Industries.

PLANNING FOR THE FUTURE FOR FY 2005-06, FY 2006-07 and BEYOND:

GDRRA will continue to develop ongoing strategies for alternative, efficient, and cost-effective waste management continuing through the expiration of the sale-lease back transaction agreement in the year 2009.

GREATER DETROIT RESOURCE RECOVERY AUTHORITY MEASURES ANDTARGETS

| Type of Performance Measure: | 2002-03 | 2003-04 | 2004-05 | 2005-06 |
|--|-------------|-------------|-------------|-------------|
| List of Measures | Actual | Actual | Projection | Target |
| Inputs: Resources Allocated or Service Demands Made | | | | |
| Percent of staff software proficient | 100% | 100% | 100% | 100% |
| Outputs: Units of Activity directed toward Goals | | | | |
| Tonnage received/processed | 774,423 | 788,975 | 800,000 | 800,000 |
| Private hauler fees revenue | \$3,805,067 | \$4,589,720 | \$4,500,000 | \$4,500,000 |
| Outcomes: Results or Impacts of Program Activities | | | | |
| Steam sold (Mlb) | 2,117,567 | 2,802,565 | 2,247,159 | 2,000,000 |
| Electricity sold (Mwh) | 221,549 | 169,258 | 265,923 | 253,000 |
| Efficiency: Program Costs related to Units of Activity | | | | |
| Recovered material recycled (tons) | 34,296 | 33,383 | 33,000 | 33,000 |
| Activity Costs | \$876,060 | \$896,211 | \$1,024,258 | \$819,804 |

Non-Departmental

| Grt Det Resource Recovery Authority | | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|---|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Greater Detroit Resource Recovery Autl | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 00276 - Greater Detroit Resource Recovery Autho 350300 - Grt Det Resource Recovery Authority | 11 | \$1,024,258 | 11 | \$1,019,021 | 11 | \$819,804 | |
| APPROPRIATION TOTAL | 11 | \$1,024,258 | 11 | \$1,019,021 | 11 | \$819,804 | |
| ACTIVITY TOTAL | 11 | \$1,024,258 | 11 | \$1,019,021 | 11 | \$819,804 | |

| | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|--|--------------------|----------------------------------|----------------------------------|--|
| AC2035 - Greater Detroit Resource Recovery | 1 | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 621,467 | 597,774 | 511,001 | |
| EMPBENESL - Employee Benefi | 402,791 | 421,247 | 308,803 | |
| A35000 - Non-Departmental | 1,024,258 | 1,019,021 | 819,804 | |
| AC2035 - Greater Detroit Resource Recove | 1,024,258 | 1,019,021 | 819,804 | |
| Grand Total | 1,024,258 | 1,019,021 | 819,804 | |

TARGETED BUSINESS ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: TARGETED BUSINESS:

The Office of Targeted Business Development (OTBD) is an operating unit within the Strategic Management Center (SMC) that facilitates and encourages the startup and growth of Detroit-headquartered businesses; Detroit-based, women-owned businesses; Detroit-based, minority-owned businesses; and Detroit-based, small businesses. OTBD develops relationships between targeted businesses and other business-oriented organizations, providing innovative training and procurement opportunities that strengthen Detroit businesses and stimulate the local economy. In FY 2005-06, OTBD will also assume business certification responsibilities from the Human Rights Department.

Through its efforts to increase utilization of targeted businesses in City procurement, OTBD is a key driver of the Mayor's priority of accelerating economic and business development. The SMC supports OTBD at the executive level, ensuring increased utilization of Detroit targeted businesses citywide and implementation of the City's mission to *Grow Detroit*.

GOALS:

- 1. Foster and mentor Detroit-based businesses through increased opportunities in receiving City contracts.
- 2. Enhance the business certification process by improving efficiencies, in collaboration with the Office of Fiscal Operations.
- 3. Encourage other large private and public sector organizations to take full advantage of Detroit-based businesses' capabilities.

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

- Develop a local economic model and executive level reports to measure the impact of increased utilization of targeted businesses. Integrate models and reports into executive dashboard and provide analysis to:
 - Mayor
 - o City Council
 - o Department Directors
- Streamline the City's business certification process and develop a user-friendly and more comprehensive Certified Business Register.
- Develop partnerships with businesses associations, financial institutions, and large corporations in an effort to establish OTBD as a premier resource center for targeted businesses.
- Expand OTBD's relationship with the Small Business Technology Development Center to include business start-up training.
- Convene meetings with the Purchasing Division of the Finance Department, Detroit Building Authority and other City Departments to identify initiatives to increase utilization of targeted businesses and attract businesses to in Detroit.

PLANNING FOR THE FUTURE FOR FY 2005-06, 2006-07 and BEYOND:

- Develop targets for the increased utilization of targeted businesses on City contracts.
- Facilitate the development of strategic alliances, partnerships and joint ventures of smaller targeted businesses to encourage them to pursue larger contracts with both the City and private industry.
- Determine local economic impact by developing a reporting system that integrates information from DRMS and the Contract Information Tracking System to provide prime contractor payout information.

TARGETED BUSINESS MEASURES AND TARGETS

| Type of Performance Measure: | 2002-03 | 2003-04 | 2004-05 | 2005-06 |
|---|---------|-----------|------------|-----------|
| List of Measures | Actual | Actual | Projection | Target |
| Outputs: Units of Activity directed toward Goals | | | | |
| Percent of City contracts utilizing Detroit-based | | | | |
| businesses | N/A | N/A | N/A | 15% |
| Average number of days to process business | | | | |
| certification application | N/A | N/A | N/A | N/A |
| Number of joint/mentor ventures between smaller | | | | |
| targeted businesses and large corporations | N/A | N/A | 0 | 1 |
| Number of prime contractors that mentor small to | | | | |
| medium-size Detroit based businesses | N/A | N/A | 1 | 1 |
| Number of small to medium-size Detroit-based | | | | |
| businesses being mentored | N/A | N/A | 3 | 3 |
| Activity Costs | N/A | \$383,601 | \$393,601 | \$310,490 |

Non-Departmental

| Office of Targeted Business Development | | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|--|-----|--------------------|----|----------------------------------|-----|----------------------------------|--|
| Office of Targeted Business Developme | FTE | FTE AMOUNT | | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 11541 - Office of Targeted Business Developmer | | | | | | | |
| 351062 - Office of Targeted Business Develop | 3 | \$393,601 | 11 | \$1,249,702 | 3 | \$310,490 | |
| APPROPRIATION TOTAL | 3 | \$393,601 | 11 | \$1,249,702 | 3 | \$310,490 | |
| ACTIVITY TOTAL | 3 | \$393,601 | 11 | \$1,249,702 | 3 | \$310,490 | |

| | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|--|--------------------|----------------------------------|----------------------------------|--|
| AC2135 - Office of Targeted Business Develop | | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 213,207 | 624,816 | 178,650 | |
| EMPBENESL - Employee Benefi | 138,094 | 437,386 | 107,040 | |
| OPERSUPSL - Operating Supplie | 18,400 | 34,700 | 9,000 | |
| OPERSVCSL - Operating Service | 21,400 | 152,300 | 15,300 | |
| OTHEXPSSL - Other Expenses | 2,500 | 500 | 500 | |
| A35000 - Non-Departmental | 393,601 | 1,249,702 | 310,490 | |
| AC2135 - Office of Targeted Business Deve | 393,601 | 1,249,702 | 310,490 | |
| Grand Total | 393,601 | 1,249,702 | 310,490 | |

PROGRAM MANAGEMENT OFFICE ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: PROGRAM MANAGEMENT OFFICE

The Program Management Office (PMO) is a centralized organization within the City hierarchy that delivers consistent project oversight and management services to ensure fiscal accountability, quality deliverables, and timely project completion. The Office's primary focus is on projects that improve City services, maintain financial solvency and enhance technological systems within City government. The PMO can also be asked to triage troubled projects. It provides a single source for executive management to assess the status of all projects under its umbrella. Although the PMO has been in existence for a very short time, it has provided several benefits to the City. Among them are:

- Cost reduction by elimination of duplication of efforts and the need to hire outside consultants for all City projects
- Trained City staff to monitor project budget, scope and costs, thereby eliminating cost overruns
- Standardization of procedures using a documented project management methodology
- Troubleshooting
- Serves as an internal consulting group

The PMO is headed by a Director, who is appointed, and reports to the Chief Financial Officer. It will be staffed with one Portfolio Manager (General Manager level), three Project Managers and one administrative staff position.

GOALS:

- 1. Maintain a reporting mechanism for tracking external project costs and project plans. Communicate monthly status and exceptions
- 2. Track agency satisfaction level.
- 3. Implement projects from additional agencies.

MAJOR INITIATIVES FOR FY 2004-05 AND FY 2005-06:

- Finance Accounting Consolidation
- DPW Fleet re-engineering
- HR/Payroll implementation
- Various department re-engineering
- User Fee Implementation

PLANNING FOR THE FUTURE FOR FY 2005-06, FY 2006-07 and BEYOND:

- Explore cost savings opportunities
- Explore various energy savings alternatives throughout the City
- The Recommended Budget includes funding for a new HR/Payroll and front end time capture system. The current system is more than 30 years old and in dire need of replacement.

PROGRAM MANAGEMENT OFFICE MEASURES AND TARGETS

| Type of Performance Measure: | 2002-03 | 2003-04 | 2004-05 | 2005-06 |
|---|---------|---------|------------|--------------|
| List of Measures | Actual | Actual | Projection | Target |
| Outputs: Units of Activity directed towards Goals | | | | |
| Number of monthly reports generated | N/A | N/A | 12 | 12 |
| Number of periodic reports generated | N/A | N/A | 2 | 2 |
| Track agency satisfaction level | N/A | N/A | 100% | 100% |
| Agency projects implemented | N/A | N/A | 6 | 12 |
| Activity Costs | N/A | N/A | \$446,342 | \$26,430,285 |

Non-Departmental

| Program Management Office | _ | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|------------------------------------|-----|--------------------|-----|----------------------------------|---|----------------------------------|--|
| Program Management Office | FTE | AMOUNT | FTE | FTE AMOUNT | | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 11177 - Program Management Office | | | | | | | |
| 351067 - Program Management Office | 3 | \$446,342 | 3 | \$460,994 | 6 | \$26,430,285 | |
| APPROPRIATION TOTAL | 3 | \$446,342 | 3 | \$460,994 | 6 | \$26,430,285 | |
| ACTIVITY TOTAL | 3 | \$446,342 | 3 | \$460,994 | 6 | \$26,430,285 | |

| | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|------------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC2235 - Program Management Office | | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 271,157 | 271,158 | 366,752 | |
| EMPBENESL - Employee Benefi | 175,185 | 189,836 | 194,075 | |
| PROFSVCSL - Professional/Cont | 0 | 0 | 25,358,248 | |
| OPERSUPSL - Operating Supplie | 0 | 0 | 15,000 | |
| OPERSVCSL - Operating Service | 0 | 0 | 496,210 | |
| A35000 - Non-Departmental | 446,342 | 460,994 | 26,430,285 | |
| AC2235 - Program Management Office | 446,342 | 460,994 | 26,430,285 | |
| Grand Total | 446,342 | 460,994 | 26,430,285 | |

STRATEGIC MANAGEMENT CENTER ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: STRATEGIC MANAGEMENT CENTER:

The Strategic Management Center (SMC) is an executive-level organization responsible for driving Citywide implementation of the Mayor's strategic priorities and mission to *Grow Detroit*. The five strategic priorities are:

- Improve financial health
- Accelerate economic and business development
- Improve public safety
- Improve city services
- Improve key stakeholder relationships with citizens, City employees, City Council, and the business community

The SMC will direct development of a long-term strategic plan to ensure successful execution of the strategic priorities. Using the Balanced Scorecard, the SMC will promote Citywide alignment behind the strategic priorities by helping departments set and achieve measurable objectives, establishing an unprecedented level of accountability for all City employees. The SMC will also implement a "Fusion Center" to drive fact-based decision-making and ensure that a full range of benefits is realized for projects executed across the City.

In addition to strategic management and planning, the SMC will also focus on revenue enhancement and cost reduction initiatives through its operating units: the Office of Targeted Business Development (OTBD) and the Office of Fiscal Operations (OFO). These initiatives include implementation of shared services, performance-based budgeting, business process re-engineering, analytical and economic modeling, and Citywide application of best practices.

GOALS:

- 1. Develop strategic plans and annual business plans for the Mayor and the Cabinet.
- 2. Implement a citywide balanced scorecard, and assist departments in their balanced scorecard process.
- 3. Facilitate strategic alliances between all City departments and agencies.
- 4. Drive continuous strategic communications across key stakeholder groups regarding the execution of the City of Detroit's strategic priorities.
- 5. Drive a Citywide paradigm shift to ensure alignment and accountability at all levels of the administration: "One City, One Team."

MAJOR INITIATIVES FOR FY 2004-05 and FY 2005-06:

- Drive implementation of the Mayor's strategic priorities throughout all departments and agencies.
- Manage the balanced scorecard process for City departments and agencies.
- Using federal Homeland Security funding, design, develop and operate a state-of-the-art "Fusion Center" (command center) in collaboration with the Detroit Department of Homeland Security.
- Facilitate annual leadership strategic planning process.
- Improve delivery of City services to citizens through the implementation of the 311 Call Center.

PLANNING FOR THE FUTURE FOR FY 2005-06, 2006-07 and BEYOND:

- Implement a three-year strategic planning process at the departmental level that folds into a Citywide strategic plan.
- Establish an executive dashboard that provides real-time information to the Mayor and key stakeholders on the City's performance in providing services and promotes fact-based decision-making.
- Establish strategic alliances with educational institutions, nonprofit organizations, and the corporate community to research and implement "best governmental practices."
- Implement an annual business planning process for City departments that is congruent with the City's annual budget cycle.

STRATEGIC MANAGEMENT CENTER MEASURES AND TARGETS

| Type of Performance Measure: | 2002-03 | 2003-04 | 2004-05 | 2005-06 |
|---|---------|---------|------------|-----------|
| List of Measures | Actual | Actual | Projection | Target |
| Outputs: Units of Activity directed towards Goals: | | | | |
| Number of departments with performance management and | | | | |
| balanced scorecard | N/A | N/A | 20 | 30 |
| Number of joint/mentor ventures between smaller targeted | | | | |
| businesses and large corporation | N/A | N/A | 0 | 1 |
| Number of core departments assessed for shared services | N/A | N/A | 6 | 6 |
| Number of shared services business practices designed | N/A | N/A | 2 | 4 |
| Number of strategic alliances with universities/colleges | N/A | N/A | 1 | 2 |
| Number of strategic alliances with "think tank" organizations | N/A | N/A | 0 | 0 |
| Number of strategic alliances with public sector management | | | | |
| consulting organizations | N/A | N/A | 0 | 0 |
| Activity Costs | N/A | N/A | \$621,277 | \$900,214 |

Non-Departmental

| Strategic Management Center | _ | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|--------------------------------------|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Strategic Management Center | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 11471 - Strategic Management Center | | | | | | | |
| 351064 - Strategic Management Center | 4 | \$621,277 | 4 | \$1,027,576 | 4 | \$900,214 | |
| APPROPRIATION TOTAL | 4 | \$621,277 | 4 | \$1,027,576 | 4 | \$900,214 | |
| ACTIVITY TOTAL | 4 | \$621,277 | 4 | \$1,027,576 | 4 | \$900,214 | |

| | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|--------------------------------------|--------------------|----------------------------------|----------------------------------|--|
| AC2335 - Strategic Management Center | | | | |
| A35000 - Non-Departmental | | | | |
| SALWAGESL - Salary & Wages | 351,871 | 316,026 | 275,581 | |
| EMPBENESL - Employee Benefi | 227,906 | 221,452 | 150,035 | |
| PROFSVCSL - Professional/Cont | 0 | 430,000 | 430,000 | |
| OPERSUPSL - Operating Supplie | 8,200 | 5,200 | 5,200 | |
| OPERSVCSL - Operating Service | 15,300 | 39,898 | 38,398 | |
| CAPEQUPSL - Capital Equipmen | 10,000 | 10,000 | 0 | |
| OTHEXPSSL - Other Expenses | 8,000 | 5,000 | 1,000 | |
| A35000 - Non-Departmental | 621,277 | 1,027,576 | 900,214 | |
| AC2335 - Strategic Management Center | 621,277 | 1,027,576 | 900,214 | |
| Grand Total | 621,277 | 1,027,576 | 900,214 | |

CONTRIBUTIONS, SUBSIDIES AND ADVANCES ACTIVITY INFORMATION

ACTIVITY DESCRIPTION: CONTRIBUTIONS, SUBSIDIES AND ADVANCES

This activity provides for assorted transfers to operating agencies. These include reimbursement to the Municipal Reference Library; contributions to the Detroit Port Authority, Museum of African American History, and the Risk Management Claims Fund; and advances to the Municipal Parking system.

Subsidy to the Detroit Department of Transportation is also in this activity.

Non-Departmental

| Municipal Reference Library | | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|--|-----|--------------------|-----|----------------------------------|-----|----------------------------------|--|
| Library Support | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT | |
| APPROPRIATION ORGANIZATION | | | | | | | |
| 00209 - Library Support | | | | | | | |
| 350040 - Municipal Reference Library | 0 | \$108,366 | 0 | \$189,267 | 0 | \$75,671 | |
| APPROPRIATION TOTAL | 0 | \$108,366 | 0 | \$189,267 | 0 | \$75,671 | |
| 00335 - Parking Programs | | | | | | | |
| 350050 - Neighborhood Parking Lots | 0 | \$40,000 | 0 | \$40,000 | 0 | \$50,000 | |
| 350060 - Special Parking Programs | 0 | \$150,000 | 0 | \$150,000 | 0 | \$150,000 | |
| 350070 - Eastern Market Garage | 0 | \$65,000 | 0 | \$65,000 | 0 | \$65,000 | |
| APPROPRIATION TOTAL | 0 | \$255,000 | 0 | \$255,000 | 0 | \$265,000 | |
| 00341 - Tax Support - DOT | | | | | | | |
| 350080 - DOT Operations | 0 | \$79,351,120 | 0 | \$79,400,000 | 0 | \$62,682,580 | |
| APPROPRIATION TOTAL | 0 | \$79,351,120 | 0 | \$79,400,000 | 0 | \$62,682,580 | |
| 00347 - Airport Support | | | | | | | |
| 350090 - Contribution To Airport | 0 | \$2,568,402 | 0 | \$2,054,722 | 0 | \$0 | |
| APPROPRIATION TOTAL | 0 | \$2,568,402 | 0 | \$2,054,722 | 0 | \$0 | |
| 00396 - World Trade Program | | | | | | | |
| 350140 - Detroit Port Authority | 0 | \$250,000 | 0 | \$250,000 | 0 | \$250,000 | |
| APPROPRIATION TOTAL | 0 | \$250,000 | 0 | \$250,000 | 0 | \$250,000 | |
| 00578 - Parking Systems Operating Advance | | | | | | | |
| 350170 - Parking Sys. Operating Adv. | 0 | \$12,199,957 | 0 | \$12,199,957 | 0 | \$11,318,367 | |
| APPROPRIATION TOTAL | 0 | \$12,199,957 | 0 | \$12,199,957 | 0 | \$11,318,367 | |
| 00939 - Supplemental Fees (G D R R A) | | | | | | | |
| 350250 - Supplemental Fees (GDRRA) | 0 | \$41,926,218 | 0 | \$33,088,996 | 0 | \$33,088,996 | |
| APPROPRIATION TOTAL | 0 | \$41,926,218 | 0 | \$33,088,996 | 0 | \$33,088,996 | |
| 04443 - Adjustments and Undistributed Costs | | | | | | | |
| 351032 - Undistributed Pension | 0 | \$2,505,461 | 0 | \$0 | 0 | \$0 | |
| APPROPRIATION TOTAL | 0 | \$2,505,461 | 0 | \$0 | 0 | \$0 | |
| 05414 - African American History Museum - Opera 350290 - Museum Of African Amer. HistOper | 0 | \$1,290,000 | 0 | \$1,805,000 | 0 | \$1,805,000 | |

CITY OF DETROIT

Non-Departmental

Financial Detail by Appropriation and Organization

| Museum Of African Amer. HistOper | 2004-05 Redbook | | 2005-06 Dept Final Request | | 2005-06 Mayor's Budget Rec | |
|---|--------------------|---------------|----------------------------------|----------------------|----------------------------------|---------------|
| African American History Museum - Ope | FTE | AMOUNT | FTE | AMOUNT | FTE | AMOUNT |
| APPROPRIATION ORGANIZATION | | | | | | |
| 05414 - African American History Museum - Opeาล | | | | | | |
| 350290 - Museum Of African Amer. HistOper | 0 | \$1,290,000 | 0 | \$1,805,000 | 0 | \$1,805,000 |
| APPROPRIATION TOTAL | 0 | \$1,290,000 | 0 | \$1,805,000 | 0 | \$1,805,000 |
| 10387 - Housing Support - Security | | | | | | |
| 350295 - Housing Support - Security | 0 | \$1,257,000 | 0 | \$0 | 0 | \$0 |
| APPROPRIATION TOTAL | 0 | \$1,257,000 | 0 | \$0 | 0 | \$0 |
| 10724 - Museum of African American History | | | | | | |
| 350745 - Museum of African American History | 0 | \$1,500,000 | 0 | \$700,000 | 0 | \$200,000 |
| APPROPRIATION TOTAL | 0 | \$1,500,000 | 0 | \$700,000 | 0 | \$200,000 |
| 11519 - Fiscal Stabilization Bond Expense | | | | | | |
| 351031 - Fiscal Stabilization Expense | 0 | \$12,119,032 | 0 | \$7,749,100 | 0 | \$7,749,100 |
| APPROPRIATION TOTAL | 0 | \$12,119,032 | 0 | \$7,749,100 | 0 | \$7,749,100 |
| ACTIVITY TOTAL | 0 | \$155,330,556 | | \$137,692,042 | | \$117,434,714 |

| | 2004-05 Redbook | 2005-06 Dept Final | 2005-06 Mayor's | |
|--|--------------------|-----------------------|--------------------|--|
| | | Request | Budget Rec | |
| AC2535 - Contributions, Subsidies and Adva | anı | | | |
| A35000 - Non-Departmental | | | | |
| EMPBENESL - Employee Benefi | 2,505,461 | 0 | 0 | |
| PROFSVCSL - Professional/Cont | 250,000 | 250,000 | 250,000 | |
| OPERSVCSL - Operating Service | 42,184,584 | 33,428,263 | 33,314,667 | |
| CAPEQUPSL - Capital Equipmen | 1,500,000 | 700,000 | 0 | |
| OTHEXPSSL - Other Expenses | 96,771,479 | 95,564,679 | 76,120,947 | |
| FIXEDCHGSL - Fixed Charges | 12,119,032 | 7,749,100 | 7,749,100 | |
| A35000 - Non-Departmental | 155,330,556 | 137,692,042 | 117,434,714 | |
| AC2535 - Contributions, Subsidies and Ad | 155,330,556 | 137,692,042 | 117,434,714 | |
| Grand Total | 155,330,556 | 137,692,042 | 117,434,714 | |

| | 2003-04 Actuals | | Dept Final | | Variance |
|--|--------------------|-------------|-------------|-------------|--------------|
| A35000 - Non-Departmental | | | | | |
| 00278 - Building Authority Lease Pmts | | | | | |
| 402100 - Prior Years Real Proper | 7,132 | 6,000 | 6,000 | 3,000 | (3,000) |
| 402200 - Prior Years Pers Proper | 88 | 0 | 0 | 0 | 0 |
| 00278 - Building Authority Lease Pmts | 7,220 | 6,000 | 6,000 | 3,000 | (3,000) |
| 00780 - Downtown Development Auth SB | BT - Inver | | | | |
| 422142 - State Sales Tax - SRS | 60,726 | 60,323 | 60,323 | 59,778 | (545) |
| 00780 - Downtown Development Auth S | 60,726 | 60,323 | 60,323 | 59,778 | (545) |
| 00835 - Chrysler Bond Reauthorization | | | | | |
| | 13,557,840 | 13,555,390 | 13,558,390 | 13,558,390 | 3,000 |
| | 13,557,840 | 13,555,390 | 13,558,390 | 13,558,390 | 3,000 |
| 00852 - Claims Fund(Insurance Premium | 1) | | | | |
| 461100 - Earnings On Investment | 0 | 387,000 | 250,000 | 250,000 | (137,000) |
| 472230 - Recoveries | 277,000 | 0 | 0 | 0 | 0 |
| | 12,216,424 | 13,100,000 | 12,200,000 | 12,800,000 | (300,000) |
| 522100 - Sale Of Bonds | 60,200,000 | 61,100,000 | 0 | 0 | (61,100,000) |
| 00852 - Claims Fund(Insurance Premiι | 72,693,424 | 74,587,000 | 12,450,000 | 13,050,000 | (61,537,000) |
| 00936 - Federal Section 108 Loan Payme | ent | | | | |
| • | 11,103,342 | 12,900,000 | 11,300,000 | 11,250,000 | (1,650,000) |
| 00936 - Federal Section 108 Loan Payı | 11,103,342 | 12,900,000 | 11,300,000 | 11,250,000 | (1,650,000) |
| 00993 - Downtown Development Authority | y Bonds | | | | |
| 472230 - Recoveries | 1,416,582 | 1,414,200 | 1,414,868 | 1,414,868 | 668 |
| 00993 - Downtown Development Autho | 1,416,582 | 1,414,200 | 1,414,868 | 1,414,868 | 668 |
| 00995 - DRMS | | | | | |
| 447605 - Other Reimbursements- | 1,143,369 | 0 | 0 | 0 | 0 |
| 00995 - DRMS | 1,143,369 | 0 | 0 | 0 | 0 |
| 04739 - General Revenue - Non-Departm | ental | | | | |
| 401100 - Current Year Property T. 1 | | 160 750 806 | 175 000 000 | 185 866 564 | 25,115,758 |
| • | 12,887,227 | 44,401,130 | 12,900,000 | 2,000,000 | (42,401,130) |
| 402200 - Prior Years Pers Proper | 53,157 | 6,948,211 | 53,000 | 200,000 | (6,748,211) |
| 402210 - Prior Years Pers Tax (G | 0 | 3,590,801 | 0 | 100,000 | (3,490,801) |
| · · | 18,510,678 | 311,008,000 | 258,000,000 | 272,594,486 | (38,413,514) |
| 404105 - Prior Years Municipal In | 178,017 | 8,000,000 | 6,000,000 | 2,500,000 | (5,500,000) |
| 404110 - Municipal Income Tax R (| (28,073,859) | 0 | 0 | 0 | 0 |
| 405200 - Wagering Excise Tax - (1 | 16,145,598 | 117,600,000 | 140,000,000 | 153,000,000 | 35,400,000 |
| 407130 - Current Special Asmts-(| 9,087 | 0 | 9,100 | 9,100 | 9,100 |
| 407170 - Sidewalk Construction | 8,971 | 0 | 0 | 0 | 0 |
| 407175 - Delinq Special Asmts-O | 302,939 | 100,000 | 303,000 | 303,000 | 203,000 |

| | 2003-04 Actuals | | Dept Final | 2005-06 Mayor's Budget Rec | Variance |
|---------------------------------------|--------------------|--------------|-------------|----------------------------------|-------------|
| 35000 - Non-Departmental | | | | | |
| 04739 - General Revenue - Non-Departn | nental | | | | |
| 407180 - Payment In Lieu Of Taxe | 2,179,193 | 2,100,000 | 2,100,000 | 2,100,000 | 0 |
| 407185 - Payment In Lieu Taxes- | 1,019,252 | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| 407195 - Industrial Facilities Tax | 8,420,214 | 7,987,129 | 8,420,000 | 7,038,597 | (948,532) |
| 407210 - Neigh Enterprise Zone T | 0 | 307,026 | 0 | 376,027 | 69,001 |
| 407300 - Prepared Foods | 0 | 0 | 0 | 12,300,000 | 12,300,000 |
| 407305 - Transfer Tax | 0 | 0 | 0 | 2,475,000 | 2,475,000 |
| 408100 - Interest-Property Tax | 0 | 5,000,000 | 5,250,000 | 5,250,000 | 250,000 |
| 408110 - Int-Current Real Prop Ta | 2,043,404 | 0 | 0 | 0 | 0 |
| 408120 - Int-Current Personal Pro | 420,281 | 0 | 0 | 0 | 0 |
| 408130 - Int-Prior Years Real Prop | 2,777,611 | 0 | 0 | 0 | 0 |
| 408140 - Int-Prior Years Pers Pro | (43,895) | 0 | 0 | 0 | 0 |
| 408150 - Interest-Special Assess | 30 | 0 | 0 | 0 | 0 |
| 408160 - Int-Deling Special Asset | 51,234 | 0 | 0 | 0 | 0 |
| 408180 - Property Tax Penalty | 8,720,468 | 4,800,000 | 8,720,500 | 6,000,000 | 1,200,000 |
| 412160 - Ford Tunnel Permits | 0 | 20,000 | 20,000 | 20,000 | 0 |
| 421100 - Liquor & Beer Licenses | 528,354 | 545,000 | 545,000 | 545,000 | 0 |
| 422141 - State Sales Tax - SRS | 62,239,193 | 63,193,933 | 63,200,000 | 66,896,342 | 3,702,409 |
| 422142 - State Sales Tax - SRS - 2 | 223,420,886 | 222,849,267 | 223,000,000 | 216,562,735 | (6,286,532 |
| 446100 - Administration Fee | 3,452,265 | 6,705,000 | 5,850,000 | 7,450,000 | 745,000 |
| 448115 - Other Fees | 12,600 | 25,000 | 25,000 | 25,000 | 0 |
| 449125 - Personal Services | 25,680,398 | 25,632,138 | 35,330,177 | 27,596,969 | 1,964,831 |
| 461100 - Earnings On Investment | 784,979 | 2,650,000 | 1,000,000 | 1,000,000 | (1,650,000 |
| 462100 - Rental-Public Bldgs & S | 25,000 | 0 | 0 | 0 | 0 |
| 462240 - Other Real Estate Renta | 14,450 | 0 | 0 | 0 | 0 |
| 462245 - Rental Detroit-Windsor 7 | 682,788 | 710,000 | 710,000 | 710,000 | 0 |
| 462250 - Rental-Personal Commu | 113,252 | 365,000 | 365,000 | 113,000 | (252,000 |
| 472155 - Other Misc - Direct Dep | 530,180 | 0 | 0 | 0 | 0 |
| 472230 - Recoveries | 399,720 | 400,000 | 400,000 | 400,000 | 0 |
| 474100 - Miscellaneous Receipts | 1,771,222 | 100,000 | 100,000 | 100,000 | 0 |
| 510100 - Street Funds Reimburse | | | 4,960,000 | 4,960,000 | 0 |
| 510325 - Transfers From Other Fu | 8,468,052 | 0 | 0 | 0 | 0 |
| 522100 - Sale Of Bonds | 61,070,000 | 0 | 0 | 0 | 0 |
| 04739 - General Revenue - Non-Depart, | | ,001,748,441 | 953,260,777 | 979,491,820 | (22,256,621 |
| 05080 - Cable Franchise Fee | | | | | |
| 447555 - Other Reimbursements | 4,523,052 | 4,600,000 | 4,145,835 | 0 | (4,600,000 |
| 474100 - Miscellaneous Receipts | 182 | 2,500 | 5,000 | 0 | (2,500) |
| 05080 - Cable Franchise Fee | 4,523,234 | 4,602,500 | 4,150,835 | 0 | (4,602,500) |

| | 2003-04 Actuals | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | |
|--|--------------------|--------------------|----------------------------------|----------------------------------|--------------|
| A35000 - Non-Departmental | | | | | |
| 00650 - General Bond Fund Investment | Earning | | | | |
| 461100 - Earnings On Investment | 3,014 | 862,000 | 0 | 1,190,000 | 328,000 |
| 00650 - General Bond Fund Investmen | 3,014 | 862,000 | 0 | 1,190,000 | 328,000 |
| 00992 - Capital Improvement Bonds - D | IA | | | | |
| 461100 - Earnings On Investment | 0 | 125,400 | 100,294 | 100,000 | (25,400) |
| 510325 - Transfers From Other Fu | 1,899,560 | 0 | 0 | 0 | 0 |
| 522100 - Sale Of Bonds | 5,150,000 | 5,000,000 | 5,000,000 | 4,700,000 | (300,000) |
| 00992 - Capital Improvement Bonds - L | 7,049,560 | 5,125,400 | 5,100,294 | 4,800,000 | (325,400) |
| 06925 - Temp Casino Site Sup & Infra I | 'mp | | | | |
| 448185 - Municipal Services Fee- | | 14,316,000 | 14,500,000 | 15,300,000 | 984,000 |
| 06925 - Temp Casino Site Sup & Infra | 13,931,623 | 14,316,000 | 14,500,000 | 15,300,000 | 984,000 |
| 10181 - Casino Land Aquisition | | | | | |
| 461100 - Earnings On Investment | 51,832 | 0 | 0 | 0 | 0 |
| 522110 - Project Borrowings | 1,399,484 | 0 | 0 | 0 | 0 |
| 10181 - Casino Land Aquisition | 1,451,316 | 0 | 0 | 0 | 0 |
| 10633 - Internal Service Fund - Vehicles | : | | | | |
| 461100 - Earnings On Investment | (10,874) | 0 | 0 | 0 | 0 |
| 522100 - Sale Of Bonds | 33,017,445 | 28,461,431 | 0 | 0 | (28,461,431) |
| 540105 - General Fund Contribution | 2,248,225 | 20,326,463 | 20,299,500 | 20,299,500 | (26,963) |
| 10633 - Internal Service Fund - Vehicle | 35,254,796 | 48,787,894 | 20,299,500 | 20,299,500 | (28,488,394) |
| 10845 - Casino Enhancement | | | | | |
| 521170 - Miscellaneous Contribut | 38,250,000 | 0 | 0 | 0 | 0 |
| 10845 - Casino Enhancement | 38,250,000 | 0 | 0 | 0 | 0 |
| 11452 - Cobo Acquisition Fund 2003 | | | | | |
| 461100 - Earnings On Investment | 231,471 | 0 | 0 | 0 | 0 |
| 522100 - Sale Of Bonds | 36,938,174 | 0 | 0 | 0 | 0 |
| 11452 - Cobo Acquisition Fund 2003 | 37,169,645 | 0 | 0 | 0 | 0 |
| 00972 - Cable Communications Commi | ssion | | | | |
| 447555 - Other Reimbursements | 0 | 0 | 0 | 0 | 0 |
| 448115 - Other Fees | 0 | 0 | 0 | 0 | 0 |
| 474100 - Miscellaneous Receipts | 0 | 0 | 0 | 0 | 0 |
| 00972 - Cable Communications Comm | 0 | 0 | 0 | 0 | 0 |
| 00277 - Detroit Building Authority | | | | | |
| 447555 - Other Reimbursements | 0 | 50,000 | 50,000 | 50,000 | 0 |
| 449125 - Personal Services | 748,127 | 0 | 0 | 0 | 0 |
| | • | | | | |

| | 2003-04 Actuals | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | Variance |
|--|--------------------|--------------------|----------------------------------|----------------------------------|--------------|
| A35000 - Non-Departmental | | | | | |
| 00277 - Detroit Building Authority | | | | | |
| 449150 - Personal Services-Oth-G | 0 | 992,957 | 1,024,508 | 779,404 | (213,553) |
| 00277 - Detroit Building Authority | 748,127 | 1,042,957 | 1,074,508 | 829,404 | (213,553) |
| 00276 - Greater Detroit Resource Recov | ery Authc | | | | |
| 449125 - Personal Services | 1,116,224 | 0 | 0 | 0 | 0 |
| 449150 - Personal Services-Oth-G | (75,564) | 1,024,258 | 1,019,021 | 819,804 | (204,454) |
| 00276 - Greater Detroit Resource Reco | 1,040,660 | 1,024,258 | 1,019,021 | 819,804 | (204,454) |
| 11177 - Program Management Office | | | | | |
| 522110 - Project Borrowings | 0 | 0 | 0 | 25,000,000 | 25,000,000 |
| 11177 - Program Management Office | 0 | 0 | 0 | 25,000,000 | 25,000,000 |
| 00578 - Parking Systems Operating Adv | vance | | | | |
| 510325 - Transfers From Other Fu | 10,558,148 | 12,199,957 | 12,199,957 | 11,318,367 | (881,590) |
| 00578 - Parking Systems Operating Ac | 10,558,148 | 12,199,957 | 12,199,957 | 11,318,367 | (881,590) |
| 00939 - Supplemental Fees (G D R R A |) | | | | |
| 510325 - Transfers From Other Fu | 33,461,283 | 41,926,218 | 33,088,996 | 33,088,996 | (8,837,222) |
| 00939 - Supplemental Fees (G D R R) | 33,461,283 | 41,926,218 | 33,088,996 | 33,088,996 | (8,837,222) |
| 04443 - Adjustments and Undistributed | Costs | | | | |
| 461100 - Earnings On Investment | 179,627 | 0 | 0 | 0 | 0 |
| 04443 - Adjustments and Undistributed | 179,627 | 0 | 0 | 0 | 0 |
| 10724 - Museum of African American H | istory | | | | |
| 461100 - Earnings On Investment | 0 | 0 | 0 | 200,000 | 200,000 |
| 522100 - Sale Of Bonds | 4,045,000 | 1,500,000 | 700,000 | 0 | (1,500,000) |
| 10724 - Museum of African American F | 4,045,000 | 1,500,000 | 700,000 | 200,000 | (1,300,000) |
| 11518 - Pension Obligation Bond | | | | | |
| 522100 - Sale Of Bonds | 0 | 80,115,334 | 0 | 0 | (80,115,334) |
| 11518 - Pension Obligation Bond | 0 | 80,115,334 | 0 | 0 | (80,115,334) |
| 00456 - Budget Stabilization | | | | | |
| 510325 - Transfers From Other Fu | 64,042,423 | 0 | 0 | 0 | 0 |
| 00456 - Budget Stabilization | 64,042,423 | 0 | 0 | 0 | 0 |
| 00579 - Cobo Hall Expansion Project | | | | | |
| 461100 - Earnings On Investment | 2,841 | 0 | 0 | 0 | 0 |
| 00579 - Cobo Hall Expansion Project | 2,841 | 0 | 0 | 0 | 0 |
| 00686 - G O Bonds Series 1988A Inves | tment Ear | | | | |
| 461100 - Earnings On Investment | 1,692 | 0 | 0 | 0 | 0 |
| 00686 - G O Bonds Series 1988A Inve | 1,692 | 0 | 0 | 0 | 0 |

| | 2003-04 Actuals | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | Variance |
|---|--------------------|--------------------|----------------------------------|----------------------------------|----------|
| 35000 - Non-Departmental | | | | | |
| 00747 - G O Bonds Series 1989A Invest | ment Ear | | | | |
| 461100 - Earnings On Investment | 349 | 0 | 0 | 0 | 0 |
| 00747 - G O Bonds Series 1989A Inve | 349 | 0 | 0 | 0 | 0 |
| 00767 - G O Bonds Series 1990A Invest | ment Ear | | | | |
| 461100 - Earnings On Investment | 268 | 0 | 0 | 0 | 0 |
| 00767 - G O Bonds Series 1990A Inve | 268 | 0 | 0 | 0 | 0 |
| 00816 - GO Bonds Series 1991 Investme | ent Earniı | | | | |
| 461100 - Earnings On Investment | 36,310 | 0 | 0 | 0 | 0 |
| 00816 - GO Bonds Series 1991 Investr | 36,310 | 0 | 0 | 0 | C |
| 00839 - G O Bonds Series 1993 Investm | nent Earnı | | | | |
| 461100 - Earnings On Investment | 1,251,814 | 0 | 1,090,000 | 0 | 0 |
| 00839 - G O Bonds Series 1993 Invest | 1,251,814 | 0 | 1,090,000 | 0 | C |
| 00904 - African American Museum Cons | struction - | | | | |
| 522100 - Sale Of Bonds | 282,568 | 0 | 0 | 0 | 0 |
| 00904 - African American Museum Coı | 282,568 | 0 | 0 | 0 | C |
| 00980 - Madison Center Improvements | | | | | |
| 461100 - Earnings On Investment | 2,419 | 0 | 0 | 0 | 0 |
| 00980 - Madison Center Improvements | 2,419 | 0 | 0 | 0 | 0 |
| 00989 - Employee Death Benefit Plan | | | | | |
| 461100 - Earnings On Investment | 2,573,134 | 0 | 0 | 0 | 0 |
| 530130 - Library-Act Contrib As-R | 8,286 | 0 | 0 | 0 | 0 |
| 530150 - Contrib - Retired Employ | 16,493 | 0 | 0 | 0 | 0 |
| 530160 - Contrib - Active Employe | 193,332 | 0 | 0 | 0 | 0 |
| 540105 - General Fund Contribution | 79,246 | 0 | 0 | 0 | 0 |
| 540120 - Housing Fund Contributi | 2,386 | 0 | 0 | 0 | 0 |
| 540140 - Water Fund Contributior | 33,440 | 0 | 0 | 0 | 0 |
| 540180 - Airport Fund Contribution | 164 | 0 | 0 | 0 | 0 |
| 00989 - Employee Death Benefit Plan | 2,906,481 | 0 | 0 | 0 | C |
| 04312 - Income Protection Plan | | | | | |
| 540105 - General Fund Contribution | 501,474 | 0 | 0 | 0 | 0 |
| 540140 - Water Fund Contribution | 148,540 | 0 | 0 | 0 | 0 |
| 540160 - Transportation Fund Cor | 1,201,145 | 0 | 0 | 0 | 0 |
| 04312 - Income Protection Plan | 1,851,159 | 0 | 0 | 0 | 0 |
| 04313 - Police and Fire - Payrolls - Refu | | _ | _ | _ | |
| | 10,323,681 | 0 | 0 | 0 | 0 |
| 530195 - Pol&Fire-Military Srv Cr | 4,326 | 0 | 0 | 0 | 0 |
| 530205 - P&F Repayment-Annuity | 4,466 | 0 | 0 | 0 | 0 |

| 2003-04 Actuals | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | Variance |
|--|--------------------|----------------------------------|----------------------------------|----------|
| A35000 - Non-Departmental | | | | |
| 04313 - Police and Fire - Payrolls - Refunds and (| | | | |
| 550100 - Pol&Fire Pension Contri 72,396,192 | 0 | 0 | 0 | 0 |
| 04313 - Police and Fire - Payrolls - Ret 82,728,665 | 0 | 0 | 0 | 0 |
| 04314 - General Retiree - Payroll - Refunds and C | | | | |
| 530105 - Gen City-Act Contrib As 13,496,321 | 0 | 0 | 0 | 0 |
| 530110 - Transport-Act Contrib A: 4,368,837 | 0 | 0 | 0 | 0 |
| 530115 - Water-Act Contrib As-R 3,517,037 | 0 | 0 | 0 | 0 |
| 530120 - Sewerage-Act Contrib A 2,862,438 | 0 | 0 | 0 | 0 |
| 530125 - Housing-Act Contrib As- 497,117 | 0 | 0 | 0 | 0 |
| 530130 - Library-Act Contrib As-R 513,961 | 0 | 0 | 0 | 0 |
| 530165 - Gen City-Military Srv Cr 18,771 | 0 | 0 | 0 | 0 |
| 530170 - Transpor-Military Srv Crı 12,207 | 0 | 0 | 0 | 0 |
| 530175 - Water-Military Serv Crec 16,693 | 0 | 0 | 0 | 0 |
| 530180 - Sewerage-Military Srv C 2,776 | 0 | 0 | 0 | 0 |
| 530200 - Gen City-Employee Per 18,870 | 0 | 0 | 0 | 0 |
| 530215 - Other Employee Contrib 153,766 | 0 | 0 | 0 | 0 |
| 540110 - General City Pension Cc 53,600,000 | 0 | 0 | 0 | 0 |
| 540125 - Housing Pension Contril 1,261,780 | 0 | 0 | 0 | 0 |
| 540135 - Sewerage Pension Cont 2,449,879 | 0 | 0 | 0 | 0 |
| 540145 - Water Pension Contribu 16,381,607 | 0 | 0 | 0 | 0 |
| 540150 - Library Fund Contributio 2,145,929 | 0 | 0 | 0 | 0 |
| 540165 - Transportation Pension 15,045,654 | 0 | 0 | 0 | 0 |
| 540175 - Parking Pension Contrik 407,431 | 0 | 0 | 0 | 0 |
| 540185 - Airport Pension Contribu 182,993 | 0 | 0 | 0 | 0 |
| 04314 - General Retiree - Payroll - Reft 116,954,067 | 0 | 0 | 0 | 0 |
| 04315 - Employees Benefit Plan | | | | |
| 461100 - Earnings On Investment 88,925 | 0 | 0 | 0 | 0 |
| 472150 - Other Miscellaneous 0 | 0 | 0 | 0 | 0 |
| 472230 - Recoveries 166,756 | 0 | 0 | 0 | 0 |
| 530120 - Sewerage-Act Contrib A 195 | 0 | 0 | 0 | 0 |
| 530150 - Contrib - Retired Employ 14,300,558 | 0 | 0 | 0 | 0 |
| 530160 - Contrib - Active Employe 8,573,517 | 0 | 0 | 0 | 0 |
| 530210 - Contribution - Cobra 628,356 | 0 | 0 | 0 | 0 |
| 540105 - General Fund Contributi 192,435,823 | 0 | 0 | 0 | 0 |
| 540120 - Housing Fund Contributi 3,070,742 | 0 | 0 | 0 | 0 |
| 540130 - Sewage Disposal Fund 13,659,710 | 0 | 0 | 0 | 0 |
| 540140 - Water Fund Contributior 20,879,777 | 0 | 0 | 0 | 0 |
| 540150 - Library Fund Contributio 6,360,677 | 0 | 0 | 0 | 0 |
| 540160 - Transportation Fund Cor 11,103,489 | 0 | 0 | 0 | 0 |

| | 2003-04 Actuals | 2004-05 Redbook | 2005-06 Dept Final Request | 2005-06 Mayor's Budget Rec | Variance |
|-------------------------------------|--------------------|--------------------|----------------------------------|----------------------------------|----------|
| A35000 - Non-Departmental | | | | | |
| 04315 - Employees Benefit Plan | | | | | |
| 540170 - A.P.S. Fund Contributio | 874,510 | 0 | 0 | 0 | 0 |
| 540180 - Airport Fund Contribution | 280,943 | 0 | 0 | 0 | 0 |
| 561100 - Contrib - Group Insurance | 791,534 | 0 | 0 | 0 | 0 |
| 561110 - Contrib-Group Ins-Deper | 156,915 | 0 | 0 | 0 | 0 |
| 04315 - Employees Benefit Plan | 273,372,427 | 0 | 0 | 0 | 0 |
| 05182 - Expenses Funded By Earnings | | | | | |
| 461100 - Earnings On Investment | 62,277,006 | 0 | 0 | 0 | 0 |
| 05182 - Expenses Funded By Earnings | 62,277,006 | 0 | 0 | 0 | 0 |
| 05183 - Expenses Funded By Earnings | | | | | |
| 461100 - Earnings On Investment | 37,189,303 | 0 | 0 | 0 | 0 |
| 461105 - Earnings-Dividends Rece | | 0 | 0 | 0 | 0 |
| 461125 - Interest On Mortgages | 348 | 0 | 0 | 0 | 0 |
| 472150 - Other Miscellaneous | 70,535 | 0 | 0 | 0 | 0 |
| 474100 - Miscellaneous Receipts | 435 | 0 | 0 | 0 | 0 |
| 530215 - Other Employee Contrib | 220 | 0 | 0 | 0 | 0 |
| 05183 - Expenses Funded By Earnings | 37,346,761 | 0 | 0 | 0 | 0 |
| 05185 - Risk Management Fund | | | | | |
| 447175 - Damage & Loss-Dept P | 500 | 0 | 0 | 0 | 0 |
| 447535 - Miscellaneous Forestry | 17,792 | 0 | 0 | 0 | 0 |
| 447580 - Other Reimbursements- | 225 | 0 | 0 | 0 | 0 |
| 447585 - Other Reimbursements- | 244,751 | 0 | 0 | 0 | 0 |
| 447620 - Other Reimb - A/P Dupl | 118 | 0 | 0 | 0 | 0 |
| 461100 - Earnings On Investment | | 0 | 0 | 0 | 0 |
| 540105 - General Fund Contribution | 46,300,000 | 0 | 0 | 0 | 0 |
| 540160 - Transportation Fund Cor | 13,900,000 | 0 | 0 | 0 | 0 |
| 05185 - Risk Management Fund | 60,896,567 | 0 | 0 | 0 | 0 |
| 06408 - Trusts | | | | | |
| 461100 - Earnings On Investment | 357 | 0 | 0 | 0 | 0 |
| 06408 - Trusts | 357 | 0 | 0 | 0 | 0 |

A35000 - Non-Departmental (,003,487,892 ,315,773,872 ,085,273,469 ,131,673,927 (184,099,945)

Grand Total 4,003,487,892 ,315,773,872 ,085,273,469 ,131,673,927 (184,099,945)

| Appropriation Organization Classification | REDBOOK FY 2004 2005 FTE | DEPT REQUEST FY 2005 2006 FTE | MAYORS FY 2005 2006 FTE |
|--|-----------------------------|----------------------------------|----------------------------|
| 00276 - Greater Detroit Resource Recovery Au | | | |
| 350300 - Grt Det Resource Recovery Authorit | | | |
| Director - GDRRA | 1 | 1 | 1 |
| Admin Asst GD III - GDRRA | 1 | 1 | 1 |
| Head Acct & Office Mgr - GDRRA | 1 | 1 | 1 |
| Admin Asst GD II - GDRRA | 2 | 2 | 2 |
| Admin Asst GD I - GDRRA | 2 | 2 | 2 |
| Sr Gov Analyst - GDRRA | 1 | 1 | 1 |
| Secretary III - GDRRA | 1 | 1 | 1 |
| Staff Secretary - GDRRA | 2 | 2 | 2 |
| Total Grt Det Resource Recovery Authority | 11 | 11 | 11 |
| Total Greater Detroit Resource Recovery Auth | 11 | 11 | 11 |
| 00277 - Detroit Building Authority | | | |
| 350310 - Detroit Building Authority | | | |
| Director - DBA | 1 | 1 | 1 |
| Supt Capital Projects - DBA | 1 | 1 | 1 |
| Spec Area Maint Proj Supt-DBA | 2 | 2 | 2 |
| Head Accountant - DBA | 1 | 1 | 1 |
| Manager II -Project Management | 1 | 0 | 1 |
| Senior Accountant - DBA | 1 | 1 | 1 |
| Secretary III - DBA | 1 | 1 | 1 |
| Senior Stenographer - DBA | 1 | 1 | 1 |
| Principal Gov Analyst - DBA | 0 | 1 | 0 |
| Total Detroit Building Authority | 9 | 9 | 9 |
| Total Detroit Building Authority | 9 | 9 | 9 |
| 00972 - Cable Communications Commission | | | |
| 350330 - Cable Commission | | | |
| Director - Cable Commission | 1 | 1 | 0 |
| Deputy Dir - Cable Commission | 1 | 1 | 0 |
| Contract Compliance Mgr | 1 | 1 | 0 |
| Comm Spec III - Detroit CCC | 4 | 4 | 0 |
| Secretary - DCCC | 1 | 1 | 0 |

| Appropriation | REDBOOK FY 2004 | DEPT REQUEST | MAYORS FY 2005 |
|--|-----------------|------------------|----------------|
| Organization | 2005 FTE | FY 2005 2006 FTE | 2006 FTE |
| Classification | | | |
| 00972 - Cable Communications Commission | | | |
| 350330 - Cable Commission | | | |
| Senior Stenographer - DCCC | 1 | 1 | 0 |
| Communications Spec I - Cable | 0 | 1 | 0 |
| Total Cable Commission | 9 | 10 | 0 |
| Total Cable Communications Commission | 9 | 10 | 0 |
| 00973 - Government Access | | | |
| 350340 - Government Access | | | |
| Chief Engineer - DCCC | 1 | 0 | 0 |
| Chief Engineer - DCCC | 0 | 1 | 0 |
| Communications Spec I - Cable | 0 | 1 | 0 |
| Total Government Access | 1 | 2 | 0 |
| Total Government Access | 1 | 2 | 0 |
| 00995 - DRMS | | | |
| 351070 - DRMS Operations | | | |
| Executive Budget Manager | 1 | 1 | 0 |
| Asst Director - Finance | 1 | 1 | 0 |
| Admin Asst GD II | 1 | 1 | 0 |
| Administrative Specialist I | 1 | 1 | 0 |
| Head Clerk | 1 | 1 | 0 |
| Executive Secretary III | 1 | 1 | 0 |
| Total DRMS Operations | 6 | 6 | 0 |
| Total DRMS | 6 | 6 | 0 |
| 10397 - Board of Ethics | | | |
| 350165 - Board of Ethics | | | |
| Exec Director -Board of Ethics | 1 | 1 | 1 |
| Board of Ethics-Admin Secretar | 1 | 1 | 1 |
| Total Board of Ethics | 2 | 2 | 2 |
| Total Board of Ethics | 2 | 2 | 2 |

| Appropriation Organization Classification | REDBOOK FY 2004 2005 FTE | DEPT REQUEST FY 2005 2006 FTE | MAYORS FY 2005 2006 FTE |
|--|-----------------------------|----------------------------------|----------------------------|
| 11176 - Office of Fiscal Operations | | | |
| 351063 - Office of Fiscal Operations | | | |
| Director - Grants Acquisition | 1 | 1 | 1 |
| Business Analyst | 3 | 3 | 2 |
| Total Office of Fiscal Operations | 4 | 4 | 3 |
| Total Office of Fiscal Operations | 4 | 4 | 3 |
| 11177 - Program Management Office | | | - |
| 351067 - Program Management Office | | | |
| Director - Project Management | 1 | 1 | 1 |
| Gen Mgr - Project Management | 0 | 1 | 1 |
| Manager II - Project Management | 2 | 1 | 0 |
| Business Analyst | 0 | 0 | 1 |
| Administrative Specialist I | 0 | 0 | 1 |
| Sr Governmental Analyst | 0 | 0 | 2 |
| Total Program Management Office | 3 | 3 | 6 |
| Total Program Management Office | 3 | 3 | 6 |
| 11471 - Strategic Management Center | | | |
| 351064 - Strategic Management Center | | | |
| Dir of Strategic Mgt Center | 1 | 1 | 1 |
| Gen Mgr - Project Management | 1 | 0 | 1 |
| Mgr I - Strategic Mgt Center | 1 | 1 | 1 |
| Executive Secretary III | 1 | 1 | 1 |
| Admin Asst GD II | 0 | 1 | 0 |
| Total Strategic Management Center | 4 | 4 | 4 |
| Total Strategic Management Center | 4 | 4 | 4 |
| 11541 - Office of Targeted Business Developn | | | |
| 351062 - Office of Targeted Business Develo | | | |
| Director of Targeted Business | 1 | 1 | 1 |
| Manager I - Targeted Business | 1 | 1 | 1 |
| Business Analyst | 1 | 1 | 1 |

| Appropriation Organization Classification | REDBOOK FY 2004 2005 FTE | DEPT REQUEST FY 2005 2006 FTE | MAYORS FY 2005 2006 FTE | | | | |
|---|-----------------------------|----------------------------------|----------------------------|--|--|--|--|
| | | | | 11541 - Office of Targeted Business Developn | | | |
| | | | | 351062 - Office of Targeted Business Develo | | | |
| Office Assistant I | 0 | 1 | 0 | | | | |
| Principal Clerk | 0 | 1 | 0 | | | | |
| Manager I - Human Rights | 0 | 1 | 0 | | | | |
| Principal Governmental Analyst | 0 | 1 | 0 | | | | |
| Sr Governmental Analyst | 0 | 3 | 0 | | | | |
| Inter Governmental Analyst | 0 | 1 | 0 | | | | |
| Total Office of Targeted Business Developme | 3 | 11 | 3 | | | | |
| Total Office of Targeted Business Developme | 3 | 11 | 3 | | | | |
| Agency Total | 52 | 62 | 38 | | | | |